

Public Document Pack

Blackpool Council

1 September 2017

To: Councillors Benson, Blackburn, Cain, Campbell, Cross, Jackson, Kirkland, Smith, I Taylor and Mrs Wright

The above members are requested to attend the:

EXECUTIVE

Monday, 11 September 2017 at 6.00 pm
in Committee Room A, Town Hall, Blackpool

A G E N D A

ADMISSION OF THE PUBLIC TO COMMITTEE MEETINGS

The Head of Democratic Governance has marked with an asterisk (*) those items where the Committee may need to consider whether the public should be excluded from the meeting as the items are likely to disclose exempt information.

The nature of the exempt information is shown in brackets after the item.

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

(1) the type of interest concerned; and

(2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 PROVISION OF LOAN FINANCE TO BLACKPOOL TRANSPORT SERVICES LIMITED (Pages 1 - 8)

3 WINTER GARDENS CONFERENCE AND EXHIBITION CENTRE (Pages 9 - 18)

4 MADAME TUSSAUDS ATTRACTION BUSINESS DEVELOPMENT (Pages 19 - 26)

5 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/18 (Pages 27 - 32)

* **6 TOWN CENTRE INVESTMENT**

(Pages 33 - 40)

(This item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 as the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information))

It is not in the public interest to disclose this information at present although information will be made public as soon as possible.

Notification has been given on the 10 August 2017 that this item was to be considered in private and no representations have been received in response to this notification.

* **7 INVESTMENT IN SUPPORT OF BLACKPOOL AIRPORT ENTERPRISE ZONE** (Pages 41 - 56)

(This item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 as the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information))

It is not in the public interest to disclose this information at present although information will be made public as soon as possible.

The Chairman of the relevant Overview and Scrutiny Committee approved that this item be treated as an urgent confidential decision and notification has been given on the 29 August 2017 that this item was to be considered in private and no representations have been received in response to this notification.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Lennox Beattie, Executive and Regulatory Manager, Tel: (01253) 477157, e-mail lennox.beattie@blackpool.gov.uk

Copies of agendas and minutes of Council and committee meetings are available on the Council's website at www.blackpool.gov.uk.

Report to:	EXECUTIVE
Relevant Officer:	Steve Thompson, Director of Resources
Relevant Cabinet Member:	Councillor Simon Blackburn, Leader of the Council
Date of Meeting:	11 September 2017

PROVISION OF LOAN FINANCE TO BLACKPOOL TRANSPORT SERVICES LIMITED

1.0 Purpose of the report:

- 1.1 To seek approval for the Council to make a loan to Blackpool Transport Services Limited (BTSL) who wish to replace 72 time expired buses with new vehicles using finance provide by the Council.

2.0 Recommendation(s):

- 2.1 To Prudentially Borrow up to £16.2m over a term of 10 years to lend to Blackpool Transport Services Limited.
- 2.2 To offer Blackpool Transport Services Limited a loan facility of up to £16.2m. It is intended to phase the release of the funds to cover the purchase of 20 double buses in October 2017 (£4,659,000), 4 buses in March 2018 (£934,000), 18 buses in October 2018 (£2,997,000), 15 buses in March 2019 (£3,558,000), 15 buses in March 2020 (£3,635,000), and sundry depot assets (totalling £217,000). Each loan would be repaid over ten years with 120 monthly payments. The requested loan facility also includes a £200,000 contingency to allow for price change over the life of the renewal programme.
- 2.3 To offer Blackpool Transport Services Limited a short-term facility of up to £1,000,000 for 2 months after each drawdown in order to manage cash flow in respect of the VAT payable on the transaction.

3.0 Reasons for recommendation(s):

3.1 The company is a wholly owned subsidiary of the Council and this proposal is an opportunity to support it in improving the quality of public transport in the town.

New buses have much cleaner engines than their predecessors so fleet replacement will contribute to improving air quality. Public Health England have published data (2015) showing that 5.48% of mortalities in Blackpool can be attributed to particulate air pollution (West Lancashire average is 4.14%). Since the buses Blackpool Transport intends to purchase have Euro VI engines and they produce half the level of particulate pollution (0.01 parts per million) than Euro V and Euro IV buses, the benefits to air quality in the town centre should be noticeable. A similar outcome is an improvement in fuel consumption of around 18%, reducing the amount of diesel needed to operate the bus network.

The loan will be repaid by the company from increased income derived from bus network patronage and reduced expenditure on maintenance and fuel.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

The company could raise loan finance from a leasing company at a higher cost or with more restrictive terms. This would mean that the replacement programme might be phased more slowly or higher fares charged to users or a lower return offered by the company to its shareholder the Council. None of these situations are considered desirable.

4.0 Council Priority:

4.1 The relevant Council Priority is

“The economy: Maximising growth and opportunity across Blackpool”

Many visitors to Blackpool are used to travelling on buses purchased by operators for work in cities like Glasgow, Leeds and Manchester. These fleets are often subject to maximum vehicle age restrictions under the terms of local authority contracts which means that the Blackpool fleet has been made to look tired, old fashioned and a deterrent to travelling by public transport.

5.0 Background Information

- 5.1 Blackpool Transport Services Limited provides a comprehensive commercial network of bus services throughout Blackpool and some parts of the Fylde coastal plain. The company operates 138 buses, 16 light railway trams and approximately 20 heritage trams.
- 5.2 During the past decade the company has not been able to invest regularly in its bus fleet. As an illustration, if no buses had been purchased from the beginning of the renewal programme in June 2016, then by September 2019, 74% of the individual buses' useful economic lives would be expired. The effect of operating a fleet with such a skewed age profile is that they are suffering from deteriorating reliability causing higher consumption of spare parts, there is a need to employ extra engineering labour and the ratio of spare buses to operating buses is very high. This last outcome then drives costs even higher.
- 5.3 Blackpool Transport Services Limited has an ambitious Business Plan covering the five-year period from 2016 to 2021. The Business Plan has been approved by the Council and the public are aware of the fleet rejuvenation programme.
- 5.4 The Business Plan describes a range of strategic initiatives that support the central theme that a bus or tram customer's experience has to be a positive one. This concept is more than just achieving customer satisfaction results, which Blackpool Transport Services Limited already does, because the strategic aim is to attract as champions new public transport users, and grow its revenue and profitability.
- 5.5 The combination of the fleet's very high age and the Council acting in the role of shareholder with an expectation of an annual £1m return on its investment means that the bus fleet has to be replaced over as short a time as possible. It is therefore intended that an ongoing rolling programme is established. A financial case for buying the new buses has demonstrated the Company is able to meet the financing costs resulting from the investment.
- 5.6 In 2016 and 2017 the Council provided loan finance to enable Blackpool Transport Services Limited to purchase 35 new buses and this new loan facility will enable the Company to acquire a further 72 buses. This will mean that the fleet of Palladium buses will consist of 107 vehicles acquired under loans from the Council plus 19 buses the Company has financed. The total fleet will be 126 vehicles, which is a reduction of 12 buses from the size of the current fleet. This reduction is achievable because the new buses better match operational requirements and are more reliable.
- 5.7 The first loan drawdown is intended to finance the acquisition of 20 double deck buses for use on a rail replacement contract that has been offered to Blackpool Transport Services Limited. The contract from Arriva and Northern Railways will link

Blackpool and Preston during a 19-week rail blockage that commences in early November 2017. The quality of the service is a vital part of maintaining travel flows for commuters between these two towns and visitors to Blackpool.

5.8 New buses have become information technology platforms that have the potential to offer customers features such as infotainment on WIFI (ebook, emagazines, audio-books and Now TV) as well as live data feeds monitoring the mechanical and electrical condition of the bus. This last aspect should enable predictive maintenance and reduce vehicle down time. By replacing buses quickly, Blackpool Transport Limited will be able to offer the above to customers on all Palladium branded buses by 2020.

5.9 The occupation of Rigby Road and Starr Gate Depot requires increasingly high levels of capital and revenue expenditure to use these sites efficiently. The finance requested is regarded as the minimum needed for assets that are portable should the business relocate from Rigby Road.

5.10 Does the information submitted include any exempt information? No

5.11 Is the Corporate Delivery Unit aware of this report? Yes

The Corporate Delivery Unit has been consulted on the report but does not have any issues to raise.

5.12 **List of Appendices**

None.

6.0 Legal considerations:

6.1 The Council's Legal Services Section has considered whether the loan constitutes "State Aid" and whether the Council has the appropriate legal powers to make such a loan. The interest rate to be applied will not break state aid rules and the Council has the powers to make such a loan under the general powers of competence under the Localism Act 2011 Section 1.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

- 9.1 The Council will borrow up to £16.2m prudentially in five tranches as detailed. This has been considered by the Business Loans Fund Panel and recommended for approval.
- 9.2 The loan repayment from Blackpool Transport Services Limited will fund the Prudential Borrowing costs incurred by the Council.
- 9.3 In addition, the Council will offer a short term loan facility to Blackpool Transport Services Limited to enable them to manage their cash flow position.

10.0 Risk management considerations:

- 10.1 The most significant risk to the Council is the non-repayment of these loans, but the Council will take a charge on the buses purchased thereby seeking to minimise the sums at risk.
- 10.2 Blackpool Transport Services has made all payments due under the first loan facility as they have fallen due.

11.0 Ethical considerations:

- 11.1 The loan would support the acquisition of a more environmentally friendly transport service.

12.0 Internal/ External Consultation undertaken:

- 12.1 As outlined in the Financial considerations this has been considered by the Business Loans Fund Panel.

13.0 Background Papers

- 13.1 Confidential Business Loans Fund Panel minutes that by their commercially sensitive nature are not available for public inspection.

14.0 Key decision information:

- 14.1 Is this a key decision? Yes
- 14.2 If so, Forward Plan reference number: 8/2017
- 14.3 If a key decision, is the decision required in less than five days? No

14.4 If **yes**, please describe the reason for urgency:

15.0 Call-in information:

15.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process?

15.2 If **yes**, please give reason:

No

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

16.0 Scrutiny Committee Chairman (where appropriate):

Date informed: 1 September 2017 Date approved:

17.0 Declarations of interest (if applicable):

17.1

18.0 Executive decision:

18.1

18.2 Date of Decision:

19.0 Reason(s) for decision:

19.1 **Date Decision published:**

20.0 **Executive Members in attendance:**

20.1

21.0 **Call-in:**

21.1

22.0 **Notes:**

22.1

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Report to:	EXECUTIVE
Relevant Officer:	Alan Cavill, Director of Place
Relevant Cabinet Member:	Councillor Simon Blackburn, Leader of the Council
Date of Meeting:	11 September 2017

WINTER GARDENS CONFERENCE AND EXHIBITION CENTRE

1.0 Purpose of the report:

1.1 To agree in principle the remaining stages in the delivery of the Blackpool Conference and Exhibition Centre project as set out in this report.

To seek delegated authority allowing the Director of Place to progress the scheme to completion.

To request authority to complete the project funding package through debt finance in the form of Prudential Borrowing, as detailed in the financial appendix to this report.

2.0 Recommendation(s):

2.1 That the principles in delivering the remaining stages of the Blackpool Conference and Exhibition Centre project are agreed as set out in this report.

2.2 That the Director of Place be provided with delegated authority to complete the delivery of the scheme as set out in this report, to include the completion of all due diligence associated with the project.

2.3 That authority is provided to complete the project funding package through debt finance in the form of Prudential Borrowing, as detailed in the financial appendix to this report.

3.0 Reasons for recommendation(s):

3.1 To deliver a fit for purpose 21st century conference centre which once delivered will allow Blackpool to compete in the economically important business tourism sector and significantly contribute toward attaining the Council vision for Blackpool of being the UK's number one family resort with a thriving economy that supports a happy and healthy community who are proud of this unique town.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council?

No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

None, other than not to proceed with Conference Centre which would lose the Council grant funding already committed and not achieve the Council's objectives.

4.0 Council Priority:

4.1 The relevant Council Priority is:

"The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

5.1 Following receipt of delegated authority under Executive decision EX34/2016 allowing the Director of Place to progress the project, a number of significant steps have been taken toward delivery of the scheme including:

- Full planning approval including listed building consent
- Completion of scheme designs to technical stage
- Selection of the preferred bidder for the main construction works
- Coastal Communities grant funding award in full
- Growth Deal 3 grant funding award in full
- Derelict properties situated on Leopold Grove have been demolished creating the construction site compound
- Commencement of the enabling works project

5.2 The next major milestone for this project is to begin the main construction period, due to start in October this year.

5.3 The programme of construction works has been developed in conjunction with Blackpool Entertainment Company Limited, so as to minimise business disruption while continuing to meet the forecast project time schedule and will follow the summary, indicative plan set out below:

- October 2017. Commencement of remaining demolition and existing building repairs
- December 2017. New build construction commences
- August 2018. Internal fit-out begins
- January 2019. External landscaping to be undertaken
- March - April 2019. Testing and commissioning to take place
- April 2019. Complete construction and handover

- 5.4 On completion of the associated due diligence, entry into a formal contract with the main construction contractor (selected preferred bidder), will be required prior to beginning the main construction work package.
- 5.5 The authority sought through this report will allow completion of the project as set out at 5.3 and 5.4 above, in addition to finalising the associated funding package.
- 5.6 Does the information submitted include any exempt information? No
- 5.7 Is the Corporate Delivery Unit aware of this report? Yes

The Corporate Delivery Unit has been involved in the creation and development of the Town Centre Strategy to which this decision is intended to contribute. The Unit is working with the Growth and Prosperity Team to develop an evaluation matrix.

5.8 List of Appendices:

Appendix 3a Finance – Commercially Sensitive Information.

6.0 Legal considerations:

- 6.1 The Council's contracting and commissioning procedures will apply when entering into the main construction contract. A suitable contract will be developed in consultation with the Council's Legal Services team.

7.0 Human Resources considerations:

- 7.1 None.

8.0 Equalities considerations:

- 8.1 None.

9.0 Financial considerations:

- 9.1 This project is funded by a combination of grant funding and debt finance. All of the grant funding applied for has been secured. Approval has already been provided to implement a number of decisions authorising funding to reach this stage of development namely:

- EX34/2016 on the 18 July 2016, PH60/2016 and EX41/2016 regarding the funding for Architects
- Officer Decision on the 2 May 2017, pre-construction works
- EX20/2017 approving funding on the 19 June 2017 for the Enabling Works package

These decisions approved Council funding of £1,450,950. The costs of the scheme and associated funding package are set out in Appendix 1. Subject to authority,

the remaining funding balance is to be met through Prudential Borrowing. Table 1 below sets out the debt repayment estimates in summary form. Analysis of the forecast Conference Centre business plan confirms financing costs will be met through new, incremental business, generated as a direct result of the project.

Table 1 - Estimated Debt repayments Summary

£'000's

Year	1	2	3	4	5	6 - 30	Total
Debt finance costs	650	637	624	611	598	10,725	13,845

9.2 Additional project costs, notably requirements for improvements to the existing electrical infrastructure, have been identified during the design process and are being met from the scheme funding package.

9.3 As set out in Executive Report EX34/2016, remaining financial surpluses generated through new, incremental Conference and Exhibition Centre business, and after charging all associated expenditure, will be allocated to a ring-fenced sinking fund to be used for the upkeep and further enhancement of the Winter Gardens complex.

10.0 Risk management considerations:

10.1 The Winter Gardens is Grade II* listed with different elements of the structure built between 1875 and 1939. This, together with prolonged historical under-investment prior to the building being brought back into public ownership, means that large scale building works on the site of the complex contain inherent risk. Partly in order to mitigate this risk, a range of condition surveys have been undertaken as part of the design process and enabling works package so as to identify and manage such issues, however this risk will require continued close management through to project completion.

10.2 The time constraints associated with completing the project are extremely tight. All the major scheme deadlines have been met to date and robust management arrangements will continue so as to help ensure the risk of deviation from schedule is mitigated.

10.3 A number of robust financial, performance and risk management controls and measures have been implemented as part of the delivery of this scheme. These will continue to be maintained in order to help manage the specific points listed at 10.1 and 10.2 above in addition to other project risk considerations.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

- 12.1 Consultation has taken place with both internal departments and external consultants on the requirements set out in this report.
- 12.2 Stakeholder communication will continue throughout the delivery of this project.

13.0 Background papers:

- 13.1 None.

14.0 Key decision information:

- 14.1 Is this a key decision? Yes
- 14.2 If so, Forward Plan reference number: 23/2017
- 14.3 If a key decision, is the decision required in less than five days? No
- 14.4 If **yes**, please describe the reason for urgency:

15.0 Call-in information:

- 15.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process? No
- 15.2 If **yes**, please give reason:

16.0 Scrutiny Committee Chairman (where appropriate):

Date informed: 1 September 2017 Date approved: N/A

17.0 Declarations of interest (if applicable):

- 17.1

18.0 Executive decision:

18.2 Date of Decision:

19.0 Reason(s) for decision:

19.1 Date Decision published:

20.0 Executive Members in attendance:

21.0 Call-in:

22.0 Notes:

Report to:	EXECUTIVE
Relevant Officer:	Alan Cavill, Director of Place
Relevant Cabinet Member:	Councillor Simon Blackburn, Leader of the Council
Date of Meeting:	11 September 2017

MADAME TUSSAUDS ATTRACTION BUSINESS DEVELOPMENT

1.0 Purpose of the report:

- 1.1 To agree in principle the development of the Madame Tussauds attraction as set out in this report.

To seek delegated authority allowing the Director of Place to progress the scheme to completion to include signing of the associated agreement on behalf of Blackpool Council.

To request authority to prudentially borrow to fund this scheme, as detailed in the financial Appendix 4a to this report.

2.0 Recommendation(s):

- 2.1 That the principles in delivering the Madame Tussauds attraction project are agreed as set out in this report.
- 2.2 That the Director of Place be provided with delegated authority to complete the delivery of the scheme as set out in this report, to include the completion of all due diligence associated with the project.
- 2.3 That authority is provided to Prudentially borrow to fund this scheme, as detailed in the financial appendices to this report.

3.0 Reasons for recommendation(s):

- 3.1 To enhance the existing Madame Tussauds attraction, further improving the economically important tourism sector, significantly contributing toward attaining the Council vision of Blackpool being the UK's number one family resort with a thriving economy that supports a happy and healthy community who are proud of this unique town.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is:

“The economy: Maximising growth and opportunity across Blackpool”

5.0 Background Information

5.1 It has been identified that an area of vacant space exists within the Council owned building occupied by the Madame Tussauds attraction.

5.2 An analysis of the optimal use of this space has revealed the opportunity for a comic superhero themed attraction to front the Promenade and link directly with the existing Madame Tussauds experience.

5.3 Should authority to proceed be granted, the venture would be operated by Merlin Entertainments (Blackpool) Limited. The attraction will contain interactive elements including photograph opportunities and other activities, and follows the business model associated with the existing, highly successful, Madame Tussauds visitor experience.

5.4 An addendum to the existing Madame Tussauds operating agreement will be put in place and this governance arrangement offers the benefit of sharing economies of scale with the existing attraction whilst providing assurance with regard to the quality of the product.

5.5 It is planned that the new experience will open for the 2018/19 summer season with work to the unit and attraction contents to commence on receipt of authority, should it be provided.

5.6 The authority sought through this report will allow completion of the project as set out at 5.1 to 5.5 above, in addition to assembling the associated debt financing in the form of Prudential Borrowing.

5.7 Does the information submitted include any exempt information? No

5.8 Is the Corporate Delivery Unit aware of this report?

The Corporate Delivery Unit has been involved in the creation and development of the Town Centre Strategy to which this decision is intended to contribute. The Unit is working with the Growth and Prosperity Team to develop an evaluation matrix.

5.9 **List of Appendices:**

Appendix 4a, Finance – Commercially Sensitive Information.

6.0 **Legal considerations:**

6.1 The Council’s contracting and commissioning procedures will apply when entering into the addendum to the existing Madame Tussauds Operating Agreement and the contract will be developed in consultation with the Council’s Legal Services team.

7.0 **Human Resources considerations:**

7.1 None.

8.0 **Equalities considerations:**

8.1 None.

9.0 **Financial considerations:**

9.1 The total capital cost of this project is £645,000. It is planned for this scheme to be funded via Prudential Borrowing.

9.2 Table 1 below sets out the debt repayment estimates in summary form. Analysis of the forecast business plan confirms financing costs will be met through new, incremental business, generated as a direct result of the project.

Table 1 - Estimated Debt repayments Summary

£'000's

Year	1	2	3	4	5	6 - 10	Total
Debt finance costs	96.75	93.53	90.30	87.08	83.85	370.88	822.39

10.0 Risk Management Considerations

10.1 A number of robust financial, performance and risk management controls and measures will be implemented as part of the delivery of this scheme. These will continue to be maintained throughout the development in order to help manage project risk considerations.

11.0 Ethical Considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 Consultation has taken place with internal departments on the requirements set out in this report.

12.2 Stakeholder communication will continue throughout the delivery of this project.

13.0 Background papers:

13.1 None.

14.0 Key decision information:

14.3 Is this a key decision? Yes

14.4 If so, Forward Plan reference number: 25/2017

If a key decision, is the decision required in less than five days? No

15.0 Call-in information:

15.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process?

No

15.2 If **yes**, please give reason:

16.0 Scrutiny Committee Chairman (where appropriate):

Date informed: 1 September 2017 Date approved: N/A

17.0 Declarations of interest (if applicable):

17.1

18.0 Executive decision:

18.2 Date of Decision:

19.0 Reason(s) for decision:

19.1 Date Decision published:

20.0 Executive Members in attendance:

21.0 Call-in:

22.0 Notes:

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Report to:	EXECUTIVE
Relevant Officer:	Steve Thompson, Director of Resources
Relevant Cabinet Member:	Councillor Simon Blackburn, Leader of the Council
Date of Meeting:	11 September 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/18

1.0 Purpose of the report:

1.1 The level of spending against the Council's Revenue and Capital budgets for the first 3 months to 30 June 2017.

2.0 Recommendation(s):

2.1 To note the report.

2.2 To lobby Government along with other local authorities facing similar pressures and the Local Government Association for more funding to cope with the mounting demand and new burdens presenting in Children's Services.

2.3 To require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Parking Services, Treasury Management/Business Loans Fund and Places.

3.0 Reasons for recommendation(s):

3.1 To ensure financial performance against the Council's Revenue and Capital Budget is kept under review by members.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is:

“The economy: Maximising growth and opportunity across Blackpool”

5.0 Background Information

5.1 See reports and appendices circulated to members under separate cover.

5.2 Does the information submitted include any exempt information? No

5.3 Is the Corporate Delivery Unit aware of this report? Yes

The Corporate Delivery Unit has been working with Resources to ensure any service Transformation required by budget savings are addressed in the Delivery Unit workplan .

5.4 List of Appendices:

Report

Appendix 1 - Revenue Summary

Appendix 2 - Schedule of Service forecast overspendings

Appendix 3a - Chief Executive

Appendix 3b - Governance and Partnership Services

Appendices 3b/c - Ward Budgets

Appendix 3d - Resources

Appendix 3e - Places

Appendix 3f - Strategic Leisure Assets

Appendix 3g - Community and Environmental Services

Appendix 3h - Adult Services

Appendix 3i - Children’s Services

Appendix 3j - Public Health

Appendix 3k - Budgets Outside the Cash Limit

Appendix 4 - Capital Monitoring

Appendix 5 - Cash Flow Summary

Appendix 6 - General Fund Balance Sheet Summary

All circulated to members under separate cover

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 See reports and appendices circulated to members under separate cover.

8.0 Equalities considerations:

8.1 An Equalities Impact Assessment was produced as a part of the budget setting process and remains relevant.

9.0 Financial considerations:

9.1 See reports and appendices circulated to members under separate cover.

10.0 Risk management considerations:

10.1 Impact of financial performance on Council balances. Financial performance against approved Revenue and Capital budgets.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

14.0 Key decision information:

14.1 Is this a key decision? No

14.2 If so, Forward Plan reference number:

14.3 If a key decision, is the decision required in less than five days? N/A

14.4 If **yes**, please describe the reason for urgency:

15.0 Call-in information:

15.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process?

No

15.2 If **yes**, please give reason:

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

16.0 Scrutiny Committee Chairman (where appropriate):

Date informed: N/A

Date approved: N/A

17.0 Declarations of interest (if applicable):

17.1

18.0 Executive decision:

18.1

18.2 Date of Decision:

19.0 Reason(s) for decision:

19.1 Date Decision published:

20.0 Executive Members present:

20.1

21.0 Call-in:

21.1

22.0 Notes:

22.1

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